

Project Title	2020/21			2021/22			2022/23			Total		
	Gross Value £000	External Funding £000	Net Value £000	Gross Value £000	External Funding £000	Net Value £000	Gross Value £000	External Funding £000	Net Value £000	Gross Bid Value	External Funding £000	Net Value £000
<b>Resources Directorate</b>												
Ongoing refresh & enhancement of ICT 'Replacement, upgrades and enhancements to applications, infrastructure and end user devices, not included within the agreed supplier service charges or transformation programme	3,000		3,000	1,088		1,088	988		988	5,076		5,076
Devolved Applications Refresh -In order to maintain external compliance and to support the deployment of new applications a roadmap has been agreed with Sopra Steria to keep the IT infrastructure up to date. This will result in the need to upgrade line of business applications (owned by the services) in order for them to remain compatible and maintain external compliance.	1,700		1,700	1075		1,075	256		256	3,031		3,031
SAP upgrade/alternative provision.	1,500		1,500							1,500		1,500
<b>Total Resources</b>	<b>6,200</b>		<b>6,200</b>	<b>2,163</b>		<b>2,163</b>	<b>1,244</b>		<b>1,244</b>	<b>9,607</b>		<b>9,607</b>
<b>People's Directorate</b>												
<b>Adults</b>												
Assistive Technology - £0.5m is being sought for enhanced telecare equipment pending the evaluation of the in year pilot.	500		500							500		500
In House Residential Works - this sum of £125k represents the following proposed works: £50k for Gates and a Generator at Vaughan Road, £11k for Party wall at Vaughan Road, £5k for a hoist at Bedford House, £50k for outdoor building at Wiseworks, £10k for other minor works	125		125							125		125
<b>Total Adults</b>	<b>625</b>		<b>625</b>							<b>625</b>		<b>625</b>
<b>Schools and Children's</b>												
SEN Expansion - The LA will receive £2.295m from the DfE's capital grant for special provision. The proposal is to add this grant to the capital programme in addition to the existing £4.5m taking the total budget available for SEN provision to £6.795m (including funding allocated in 18-19)	621	621								621	621	

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Day Respite Provision – a sum of £400k has been requested. The proposal is to develop further and extend specialist short break services for children and young people (CYP) with more complex special educational needs. An ex-caretaker's house at Cannon Lane primary school has been identified as a possible location for this provision. The proposed provision is anticipated to be a day provision offering tea visits, weekends and holiday day activities – day care provision during half term times and weekends only, tea visits after school hours. A business case needs to be developed to ensure that this service could be delivered at no cost to the Council by covering all costs such as staffing, premises running costs, as well as covering the cost of regular maintenance for both the facility and equipment	400		400							400		400
Children's Services Buildings programme of works – this relates to Early Support Hub buildings and is required in order to ensure they are fit for purpose and attract service users and partner agencies to take advantage of the valuable programmes and services offered at these centres. Once this £100k is spent which will cover a number of improvements to get the buildings back to good condition, future works will be met from the Corporate Accommodation capital programme held within the Community Directorate.	100		100							100		100
<b>Total School and Children</b>	<b>1,121</b>	<b>621</b>	<b>500</b>							<b>1,121</b>	<b>621</b>	<b>500</b>
<b>TOTAL PEOPLE'S</b>	<b>1,746</b>	<b>621</b>	<b>1,125</b>							<b>1,746</b>	<b>621</b>	<b>1,125</b>
<b>Community Directorate</b>												
Probation Centre Refurbishment and redevelopment of the building after it is handed back to the Authority to maximise the value of the asset	3,000		3,000							3,000		3,000
Car parks Infrastructure Improvement to car parking facilities to comply with H&S requirements and to commercialise council owned car parks.	15		15	15		15	30		30	60		60

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Corporate Accommodation Improvements to corporate buildings to provide a safe and secure environment in which to operate its business.	205		205	190		190	190		190	585		585
High Priority Planned Works To continue the programme of investment to undertake essential maintenance across the Corporate Estate to ensure that properties are maintained in a safe and appropriate condition and comply with appropriate statutory, regulatory and corporate standards.	650		650	490		490	490		490	1,630		1,630
Flood Defence & Highways Drainage -assume BCIL To deliver the flood defence and alleviation programme of investment and implement schemes that minimise the risk of flooding from approximately 80kms of rivers and watercourses in the borough, and the highways drainage programme of investment and implement schemes in 15 critical drainage areas identified in the Council's Surface Water Management Plan.	500	500		500	500		500	500		1,500	1,500	
Highways Programme To deliver the highways programme of investment and undertake essential structural maintenance to the highway asset.	5,000		5,000	6,000		6,000	5,500		5,500	16,500		16,500
Parking Management Programme	300		300							300		300
Waste & Recycling Replacement of aged, damaged and/or lost wheeled bins, as well as bins provision for new residential developments within the borough. On-going improvement works at CA site.	150		150							150		150
Waste Services bins (Trade) Replacement of aged, damaged and/or lost wheeled bins, as well as bins provision for new residential development within the borough and bins for business (as part of trade waste service).				150		150	150		150	300		300
Waste Services bins (Domestic) Replacement of aged, damaged and/or lost wheeled bins, as well as bins provision for new residential development within the borough and bins for business (as part of trade waste service).				100		100	100		100	200		200

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CA Site Infrastructure On-going maintenance programme to the Civic Amenity site to ensure it provides a safe and secure environment in which to operate its business and continue to meet the needs of staff and users.				75		75	75		75	150		150
Street Lighting Programme To continue the street lighting programme of investment, which includes upgrading life expired street lighting columns and replacing conventional lanterns for more energy efficient LED lanterns	1,000		1,000	1,000		1,000	1,000		1,000	3,000		3,000
Local Implementation Plan (LIP) including Parking Management Programme To deliver the transport projects and initiatives set out in the third Transport Local Implementation Plan (LIP) programme of investment for 2020/21 - 2022/23. A Parking Management Programme to implement controlled parking schemes and restrictions is funded by Harrow Capital and supports the delivery of the LIP.	1,291	1,291		1,691	1,391	300	1,691	1,391	300	4,673	4,073	600
Purchase of Trade Waste Bins Purchase of bins to support expansion of business as part of Project Phoenix	100		100							100		100
Green Grid Programme Improvements to Harrow's green infrastructure to provide a network of interlinked and multifunctional open spaces. BCIL funding sought to fund the project.	150	75	75	150	150		150	150		450	375	75
CCTV Infrastructure - this project is to upgrade the borough's CCTV infrastructure. The current infrastructure has been in place since 2001.	50		50							50		50
Parks Infrastructure On-going programme to address historic under-investment and responsive only maintenance regimes to parks buildings and infrastructure; to address areas of deterioration and improve existing facilities and provide safe access for users.	675		675	500		500	500		500	1,675		1,675
Playground Infrastructure To undertake a comprehensive investment programme to bring all playground assets up to a minimum "low risk" standard, ensuring regulatory compliance and providing an appropriate base for future management and maintenance This will be funded from BCIL	250	250								250	250	

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Redevelopment of Vernon Lodge & Atkins House - this is the redevelopment of the Council's only homelessness hostel, Vernon Lodge, to increase capacity and create purpose built accommodation that will provide capacity for the council to house its homeless. It will also provide units that can be rented to those able to afford the rental.	1,324		1,324							1,324		1,324
Depot redevelopment - this proposal is to redevelop the Central depot to consolidate and intensify the existing site.	5,000		5,000							5,000		5,000
Wealdstone Major Transport Infrastructure Projects These projects are (1) a town centre / bus improvements scheme along the High Street / A409 corridor and (2) a Liveable Neighbourhood for the wider transport network and residential neighbourhoods around the town centre. Both projects require significant external funding from TFL (£5.34m - A bid for a Wealdstone Liveable Neighbourhood is being submitted by the November 2019 deadline and a decision on the outcome is anticipated in early 2020) supported by a borough match fund. A match fund of one third of the total is indicated, made up from CIL funding (£2.66m).	2,700	2,700		3,400	3,400		1,900	1,900		8,000	8,000	
Headstone Manor Flood Alleviation scheme The proposed scheme is a combination of works in the Headstone Manor Recreation Ground playing fields and comprises the construction of a 20,000 m3 storage basin, to reduce flow leaving site and reducing the pressure on the existing sewer and river network downstream. Environment Agency funding of £0.718m has been granted , with the match fund of £0.5m being anticipated from BCIL.	1,218	1,218								1,218	1,218	
Vehicle Workshop at the Depot - This project seeks to ensure the fit out of the vehicle workshop areas in the new Depot that are required by Harrow in the maintenance and upkeep of its fleet, as well as the repair and maintenance of Brent vehicles and covers work requested by Barnet.	650		650							650		650
<b>Total Environment &amp; Commissioning</b>	<b>24,228</b>	<b>6,034</b>	<b>18,194</b>	<b>14,261</b>	<b>5,441</b>	<b>8,820</b>	<b>12,276</b>	<b>3,941</b>	<b>8,335</b>	<b>50,765</b>	<b>15,416</b>	<b>35,349</b>

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<b>Culture</b>												
Leisure and Libraries Capital Infrastructure Targeted investment to improve the infrastructure of the Council's leisure and library facilities.	150	150		135		135	135		135	420	150	270
Libraries Self-Service Kiosks Refresh To replace the 14 self-service kiosks across the 6 Harrow Libraries.				120		120				120		120
Refurbishment of 3 libraries (Pinner, Roxeth, and Wealdstone) requested by the Cross Party Members Steering Group. This would require a minimum of £150k per library. This is assumed as being funded from NCIL.	150		150							150		150
Harrow Arts Centre - IBackHAC Harrow Arts Centre - IBackHAC The proposal will enable the council to increase participation in the arts, create new workspace through fit-out improvement works on derelict buildings on the site, improve the public realm and wayfinding on the site and install new modular units on site in lieu of 3 portacabins that are no longer fit for purpose. The project will increase the rental income for HAC to make it financially sustainable. Total estimated costs of the project are £1.91m. GLA Good Growth Fund of £0.76m has been secured to part fund the project. The remaining £1.150m will be met from BCIL.	422	422								422	422	-
Harrow Arts Centre Additional funding to complete the existing refurbishment and new build project. Original funding in the existing programme is £1.91m (GLA funding £760k and BCIL £1.15m). The total cost estimates are now £3.686m for the whole project, which takes into account the revised cost for refurbishing existing buildings based on updated QS advice and the requirement for traditional build for the new building (instead of modular building).	599	599		1,177	1,177					1,776	1,776	-
Harrow Arts Centre Capital Infrastructure Capital investment to deliver essential Health and Safety works including drainage, toilet facilities, roof tiles, external railings, fencing and paving, and intruder alarms.	300	300								300	300	-

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Harrow Museum Capital Infrastructure - this covers regular planned works beyond day to day maintenance revenue costs.	104	60	44							104	60	44
<b>Total Culture</b>	<b>1,725</b>	<b>1,531</b>	<b>194</b>	<b>1,432</b>	<b>1,177</b>	<b>255</b>	<b>135</b>		<b>135</b>	<b>3,292</b>	<b>2,708</b>	<b>584</b>
<b>Housing</b>												
Better Care Fund - Disabled Facilities Grant - Grants to fund adaptations to private properties to help enable residents to remain in their existing homes	2030	1180	850	1,517	1,517		1,517	1,517		5,064	4,214	850
Empty Properties Grants - Grants to help bring empty properties back into use, generally in exchange for nomination rights for a period of time	450		450							450		450
Property Acquisition Programme Extension of scheme to acquire additional properties on open market for use as temporary accommodation to prevent additional expenditure on General Fund on the more expensive Bed & Breakfast to accommodate homeless households.				15,000		15,000	15,000		15,000	30,000		30,000
<b>Total Housing</b>	<b>2,480</b>	<b>1,180</b>	<b>1,300</b>	<b>16,517</b>	<b>1,517</b>	<b>15,000</b>	<b>16,517</b>	<b>1,517</b>	<b>15,000</b>	<b>35,514</b>	<b>4,214</b>	<b>31,300</b>
<b>Regeneration</b>												
Harrow High Street Fund - This is a programme to deliver improvements in Town Centres and High Streets in Harrow. The funding will be used to deliver interventions which have a high impact and which are delivered in partnership with local traders and their partners. Resources will be allocated based on a range of criteria including where the need is the greatest and where partners have been identified to assist in the project. Initiatives with match funding will be prioritised. The Council will support traders and their partners in identifying priorities and will also lead on the delivery element. The funding will also fund a post to work with traders and community groups to develop action plans and proposals that meet the criteria. Examples of projects can include street art, shop front enhancements, creating an identify for parades, targeted public realm enhancements and any similar project which enhances High Streets in Harrow. The Funding source will be a combination of NCIL/BCIL and other external funding. The Council will put in £100k pa in order to attract other external funding.	1,000	900	100							1,000	900	100

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Lyon Road public square project (GLA and S106 funded) – this project is to transform an existing public car park into a multi-function public space, improving the general environment for pedestrians and providing the opportunity for markets. It will include permanent kiosk pods to bring a mix of new commercial opportunities for businesses as well as exhibition space	201	201								201	201	
Regeneration Programme	5,193		5,193	510		510				5,703		5,703
<b>Total Regeneration</b>	<b>6,394</b>	<b>1,101</b>	<b>5,293</b>	<b>510</b>		<b>510</b>				<b>6,904</b>	<b>1,101</b>	<b>5,803</b>
<b>Total Community Directorate</b>	<b>34,827</b>	<b>9,846</b>	<b>24,981</b>	<b>32,720</b>	<b>8,135</b>	<b>24,585</b>	<b>28,928</b>	<b>5,458</b>	<b>23,470</b>	<b>96,475</b>	<b>23,439</b>	<b>73,036</b>
<b>TOTAL GENERAL FUND</b>	<b>42,773</b>	<b>10,467</b>	<b>32,306</b>	<b>34,883</b>	<b>8,135</b>	<b>26,748</b>	<b>30,172</b>	<b>5,458</b>	<b>24,714</b>	<b>107,828</b>	<b>24,060</b>	<b>83,768</b>
<b>Housing Revenue Account</b>												
Planned Investment Programme - Includes Internal and External works, Mechanical and Electrical, Garages,Aids and Adaptations and Health and Safety works	5,725		5,725	5,225		5,225	5,225		5,225	16,175		16,175
Grange Farm Phase I	3,507		3,507	9,326		9,326	0		0	12,833		12,833
Grange Farm Capital Programme Phase II	9,046		9,046	10,104		10,104	8,099		8,099	27,249		27,249
Affordable Housing - Infill Phase 2	3,829		3,829						0	3,829		3,829
In-fill reprofiling	1,423		1,423						0	1,423		1,423
Other Schemes	12,768		12,768	34,043		34,043	30,572		30,572	77,382		77,382
<b>TOTAL HRA</b>	<b>36,297</b>		<b>36,297</b>	<b>58,697</b>		<b>58,697</b>	<b>43,896</b>		<b>43,896</b>	<b>138,891</b>		<b>138,891</b>
<b>Total Capital Programme</b>	<b>79,070</b>	<b>10,467</b>	<b>68,603</b>	<b>93,580</b>	<b>8,135</b>	<b>85,445</b>	<b>74,068</b>	<b>5,458</b>	<b>68,610</b>	<b>246,719</b>	<b>24,060</b>	<b>222,659</b>